

NEW FOREST DISTRICT COUNCIL CABINET FORWARD PLAN

This Forward Plan lists matters on which decisions are likely to be considered by, or on behalf of the Council's Cabinet for a 12 month period. The Forward Plan also lists major decisions which fall within the definition of a "key decision" as outlined below:-

A key decision is one that is likely either:-

- a) to result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates; or
- b) to be significant in terms of its effects on communities living or working in an area comprising two or more wards in the Council's area.

For the purposes of (a) above, "significant" is defined by the Council as being a financial decision which requires a Cabinet decision in accordance with the Council's Financial Regulations.

The Cabinet consists of six Councillors and they are responsible for the following Portfolios:-

Councillor Jill Cleary – Leader of the Council
Councillor Steve Davies – Deputy Leader and Housing and Homelessness
Councillor Geoffrey Blunden – Environment and Sustainability
Councillor Jeremy Heron – Finance and Corporate
Councillor Dan Poole – Community, Safety and Wellbeing
Councillor Derek Tipp – Planning and Economy

Representations:

Anyone wishing to make representations about any matter included in this Forward Plan should contact the relevant report author seven working days before the first date shown for its consideration by the Cabinet.

Copies of Reports:

Anyone wishing to view or obtain a copy of any public report on any of the matters included in this Forward Plan should access [the Council's website](#).

Copies of reports and any relevant background documents can also be obtained by contacting the relevant report author named in this document. A reasonable charge may be made for hard copies of documents.

CABINET FORWARD PLAN - 1 SEPTEMBER 2025 TO 31 AUGUST 2026

Report Title	Proposed Decisions	Type of Decision	When is the decision being made?	Who are the key people/groups to be consulted before the decision is made and how will the consultation take place?		Report Author and Contact Details	Is the report likely to be considered in private?
				Inside the Council	Outside the Council		
Financial Monitoring Report (based on performance April - June 2025 inclusive)	To provide an update on the 2025/26 General Fund, Capital Programme and Housing Revenue Account	Key Decision	Cabinet - 3 Sep 2025	Executive Management Team and portfolio holders	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Final LGR proposals for Hampshire and the Solent	To consider a report detailing the final local government reorganisation proposal for submission to the Government.	Key Decision	Council - 25 Sep 2025 Cabinet - 26 Sep 2025	Executive Management Team, Relevant Portfolio Holders and Resources and Transformation Overview and Scrutiny Panel	None	Kate Ryan, Chief Executive kate.ryan@nfdc.gov.uk	Open
Housing Landlord Tenancy Policy	To seek approval of a revised Housing Landlord Tenancy Policy	Key Decision	Cabinet - 1 Oct 2025	Executive Management Team, relevant Portfolio Holder and Housing and Communities Overview and Scrutiny Panel	Tenant Involvement Group	Kirsty M Farmer, Service Manager - Housing Resident Service kirstyM.farmer@nfdc.gov.uk	Open
Corporate Plan: Key Performance Data for quarter 1	To consider the performance data against KPIs identified	Non-Key Decision	Cabinet - 1 Oct 2025	Executive Management Team, all Portfolio	None	Saqib Yasin, Performance & Insight Manager saqib.yasin@nfdc.gov.uk	Open

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2025-2026	in the Corporate Plan for Quarter 1 (2025/26).			Holder and Overview and Scrutiny Panels			
Corporate Peer Challenge Progress Update	To receive an update on the progress against the CPC recommendations.	Non-Key Decision	Cabinet - 1 Oct 2025	Executive Management Team, Resources and Transformation Overview and Scrutiny Panel and relevant Portfolio Holder	None	Rebecca Drummond, Assistant Director Transformation rebecca.drummond@nfdc.gov.uk	Open
Climate Change and Nature Emergency Annual Report	To consider the Climate Change and Nature Emergency Annual report	Key Decision	Cabinet - 1 Oct 2025	Climate and Nature Steering Group, Climate and Nature Member Task and Finish Group, relevant Portfolio Holder and Executive Management Team	New Forest National Park	Roxanne King, Service Manager - Public Realm and Sustainability roxanne.king@nfdc.gov.uk	Open
Management of new and existing open spaces	To approve the proposed principles for the ongoing management of new and existing NFDC maintained open spaces	Key Decision	Cabinet - 1 Oct 2025	Place and Sustainability Overview and Scrutiny Panel, relevant Portfolio Holder, Executive Management Team and	None	Roxanne King, Service Manager - Public Realm and Sustainability roxanne.king@nfdc.gov.uk	Open

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				Planning and Transformation departments			
Medium Term Financial Plan - Scene Setting	To consider the development of the Medium Term Financial Plan.	Non-Key Decision	Cabinet - 1 Oct 2025 Council - 13 Oct 2025	Executive Management Team and relevant Portfolio Holder.	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Christchurch Bay Strategy	To approve an updated Christchurch Bay Strategy	Non-Key Decision	Cabinet - 1 Oct 2025 Council - 13 Oct 2025	Executive Management Team, relevant Portfolio Holder, Place and Sustainability Overview and Scrutiny Panel	None	Steve Cook, Service Manager - Coastal steve.cook@nfdc.gov.uk	Open
Air Quality Strategy	To consider the Air Quality Strategy following public consultation.	Non-Key Decision	Cabinet - 1 Oct 2025 Council - 13 Oct 2025	Executive Management Team, Housing and Communities Overview and Scrutiny Panel and relevant Portfolio Holder	A public consultation exercise was carried out on the draft Air Quality Strategy.	Rachel Higgins, Team Leader - Environmental Protection rachel.higgins@nfdc.gov.uk, Joanne McClay, Service Manager - Environment and Regulation joanne.mcclay@nfdc.gov.uk	Open
Financial Monitoring Report (based on performance April - September 2025 inclusive)	To provide an update on the 2025/26 General Fund, Capital Programme and Housing Revenue Account.	Key Decision	Cabinet - 5 Nov 2025	Executive Management Team and relevant Portfolio Holders	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open

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Strategic Community Infrastructure Levy (CIL) Programme	To consider the procurement for approved Strategic CIL projects.	Key Decision	Cabinet - 5 Nov 2025	Executive Management Team Relevant Portfolio Holder Place and Sustainability Overview and Scrutiny Panel		Dean Brunton, Planning Policy Infrastructure and Delivery Service Manager dean.brunton@nfdc.gov.uk	Open
Lymington and Pennington Neighbourhood Development Plan – Examiner’s Report	To approve the modifications recommended by the Examiner and agree that the Lymington and Pennington Neighbourhood Development Plan proceed to local referendum	Non-Key Decision	Cabinet - 5 Nov 2025 Council - 15 Dec 2025	Executive Management Team, relevant Portfolio Holder	Lymington and Pennington Town Council	Andrew Herring, Planning Policy Officer andrew.herring@nfdc.gov.uk	Open
Complaints Performance and Service Improvement Report Half Yearly Update	To receive a half yearly update on the Council’s Complaints Handling and Performance	Non-Key Decision	Cabinet - 3 Dec 2025	Executive Management Team, relevant Portfolio Holders and Resources and Transformation Overview and Scrutiny Panel (Housing and Communities	None	Amanda Wilson, Information Governance & Complaints Manager amanda.wilson@nfdc.gov.uk	Open

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				Overview and Scrutiny Panel members invited)			
CIL Local Infrastructure Bids	To approve the allocation of CIL funding to local infrastructure projects for payment the financial year 2026/27	Key Decision	Cabinet - 3 Dec 2025	Executive Management Team Relevant Portfolio Holder Member Task and Finish Group		Dean Brunton, Planning Policy Infrastructure and Delivery Service Manager dean.brunton@nfdc.gov.uk	Open
Medium Term Financial Plan Update	To consider an update to the Medium Term Financial Plan.	Non-Key Decision	Cabinet - 3 Dec 2025 Council - 15 Dec 2025	Executive Management Team and relevant Portfolio Holder	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Setting the Council Tax Base	To recommend to Council the approval of the Tax Base for 2026/27.	Non-Key Decision	Cabinet - 3 Dec 2025 Council - 15 Dec 2025	Executive Management Team and relevant Portfolio Holder	None	Ryan Stevens, Service Manager - Revenues, Benefits and Customer Services ryan.stevens@nfdc.gov.uk	Open
Financial Monitoring (based on performance April to December 2025 inclusive)	To provide an update on the 2025/26 General Fund, Capital Programme and Housing Revenue Account	Key Decision	Cabinet - 4 Feb 2026	Executive Management Team and relevant Portfolio Holder	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Corporate Plan: Key Performance	To consider the performance data	Non-Key Decision	Cabinet - 4 Feb 2026	Executive Management	None	Saqib Yasin, Performance & Insight Manager saqib.yasin@nfdc.gov.uk	Open

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Data for quarter 2 2025-2026	against KPIS identified in the Corporate Plan for Quarter 2 (2025/26).			Team, all Portfolio Holders and Overview and Scrutiny Panels			
Parking Action Plan	To approve the Parking Action Plan.	Key Decision	Cabinet - 4 Feb 2026	Executive Management Team, relevant Portfolio Holder, and Place and Sustainability Overview and Scrutiny Panel	None	Nicola Plummer, Performance and Project Manager nicola.plummer@nfdc.gov.uk	Open
Tree Strategy	To consider the Tree Strategy	Key Decision	Cabinet - 4 Feb 2026	Place and Sustainability Overview and Scrutiny Panel, Executive Management Team, relevant Portfolio Holder	None	Roxanne King, Service Manager - Public Realm and Sustainability roxanne.king@nfdc.gov.uk	Open
Public Space Protection Order (PSPO) extension review and summary of public consultation	To consider an extension to the Public Space Protection Order following a public consultation exercise	Key Decision	Cabinet - 4 Feb 2026	Executive Management Team, relevant Portfolio Holder, Housing and Communities Overview and Scrutiny Panel	None	Brian Byrne, Service Manager - Community Safety and Support brian.byrne@nfdc.gov.uk	Open
Members' Allowances - Scheme to apply	To recommend to Council the annual	Non-Key Decision	Cabinet - 4 Feb 2026	Executive Management	None	Karen Wardle, Principal Democratic Services Officer karen.wardle@nfdc.gov.uk	Open

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from 1 April 2026	scheme of members' allowances		Council - 23 Feb 2026	Team			
Asset Maintenance & Replacement Programme and General Fund Capital Programme 2026/27	To consider and recommend to Council the schedule of projects for inclusion in the 2026/27 budget	Non-Key Decision	Cabinet - 4 Feb 2026 Council - 23 Feb 2026	Executive Management Team, relevant Portfolio Holder and Resources and Transformation Overview and Scrutiny Panel	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Housing Revenue Account budget and the housing sector capital expenditure programme for 2026/27	To consider the Housing Revenue Account budget and the housing sector capital expenditure programme for 2026/27	Non-Key Decision	Cabinet - 18 Feb 2026 Council - 23 Feb 2026	Executive Management Team, relevant Portfolio Holder and the Housing and Communities Overview and Scrutiny Panel	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Capital Strategy 2026/27	To consider the Capital Strategy 2026/27	Non-Key Decision	Cabinet - 18 Feb 2026 Council - 23 Feb 2026	Executive Management Team, Resources and Transformation Overview and Scrutiny Panel, relevant Portfolio Holder	None	Paul Whittles, Assistant Director - Finance paul.whittles@nfdc.gov.uk	Open
Medium Term	To consider the	Non-Key	Cabinet - 18	Executive	None	Paul Whittles, Assistant Director -	Open

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Financial Plan and Budget	Medium Term Financial Plan and setting of the 2026/27 budget	Decision	Feb 2026 Council - 23 Feb 2026	Management Team and relevant Portfolio Holder		Finance paul.whittles@nfdc.gov.uk	